



SPORT BELONGS



SPORT &
RIGHTS
ALLIANCE

STRATEGY
2026 – 2030

TO ALL OF US



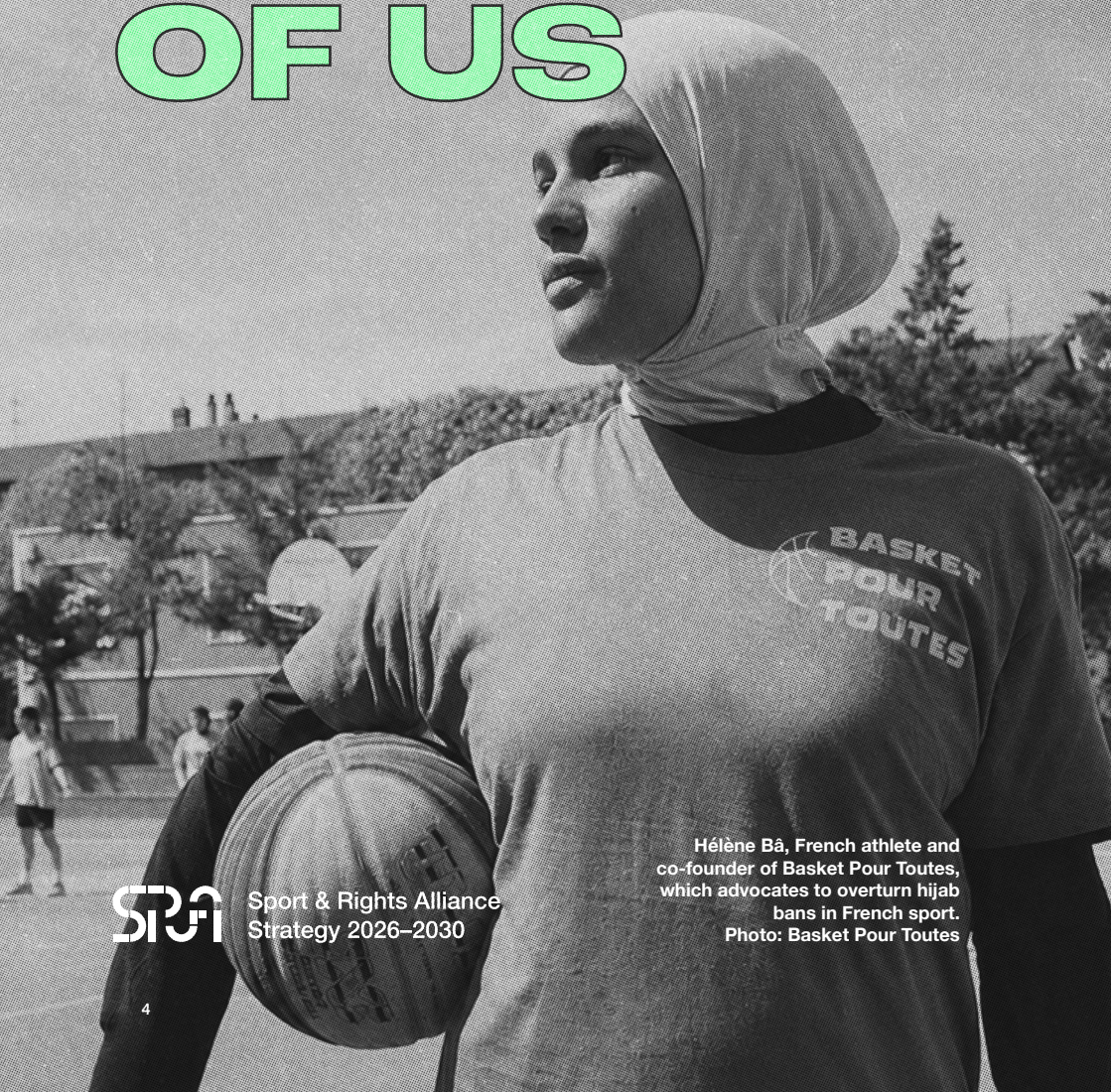
Previous: Afghan women footballers
pictured during their fight for official
recognition as the Afghan Women's National
Team, which they secured in April 2026.
Photo: Hummel/ Girl Power

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SPORT BELONGS TO ALL OF US



Sport & Rights Alliance
Strategy 2026–2030

Hélène Bâ, French athlete and
co-founder of Basket Pour Toutes,
which advocates to overturn hijab
bans in French sport.

Photo: Basket Pour Toutes

**Sport belongs to every
ATHLETE who dedicates
their life to PERFORMANCE
and PARTICIPATION.**

**To every FAN who brings
their LOYALTY and PASSION.**

**To every PERSON who finds
IDENTITY and BELONGING.**

**To every WORKER who
makes it all POSSIBLE.**

**Sport is not merely
business or entertainment.**

IT IS PART OF WHAT MAKES US HUMAN

**– a cultural right, recognized
as such in international
law, integral to our PHYSICAL
and MENTAL wellbeing.**

Sport mirrors society. It can be an authentic force for good, but it can also cause and exacerbate injustices and abuses. Above all, sport moves the world – it brings people together, provides meaning and livelihoods, shines a spotlight on harms, and provides powerful voices, narratives and moments to inspire hope and drive change.

YET SPORT CANNOT BE A **FORCE FOR GOOD IN THE LARGER SOCIETY WHILE DOING HARM WITHIN ITS OWN SPHERE.**



Indian wrestlers Sangeeta Phogat, Sakshi Malik and Vinesh Phogat, whose protests led to a global campaign for justice and remedy for survivors of sexual abuse in Indian wrestling. Photo: AP Photo/Altat Qadri

Increasingly, powerful sports bodies, companies and states claim ownership over something that was never theirs. Detached from athletes, workers, fans and communities, they decide who gets to play and on what terms, and who gets to stay regardless of the harm they have caused. They choose where events are held, regardless of the human cost. They undermine democracy and violate rights by silencing athletes who speak out. They exclude those who don't conform and exploit those who have no power to refuse. When challenged, they resist accountability with the confidence of those who believe they cannot be touched.

The Sport & Rights Alliance (SRA) exists to unite a diverse movement of those who care not just about winning but winning well, who believe that sport's power to do good in the world depends on how it treats the people within it.

Over the last decade, this movement has shown that global sport can be challenged and changed. FIFA and the International Olympic Committee (IOC) developed human rights policies and incorporated human rights responsibilities into the FIFA Statutes and the Olympic Charter. UEFA embedded human rights commitments into two consecutive European Championships. The International Labour Organization recognized the fundamental rights of athletes as workers.

Our members drove reforms to address the exploitation of migrant workers in Qatar. Trauma-informed approach and survivor-centred practices became part of sports governing bodies' discussions, and a groundbreaking holistic consensus for safeguarding in sport was published by the IOC. Afghan Women United was built in exile and then officially recognized by FIFA as a challenge to the Taliban's erasure of women's sport.

"You get this feeling that it's all worth it."

MEMBER OF AFGHAN WOMEN'S NATIONAL FOOTBALL TEAM



These are not marginal gains. But they are fragile. Rising authoritarianism, large-scale conflict and a global retreat from multilateral cooperation all have direct consequences for human rights in sport. Global actors vie for power and use sport as a weapon and a bargaining chip. Promises that human rights will be considered in the awarding of major sporting events are abandoned in pursuit of political and commercial gain. Commitments to equality, safety, inclusion and rights are torn up amidst politically driven culture wars.

Voluntary commitments by sports bodies may bring real gains in the right environment but are not enough to ensure lasting and enforceable change. States and regulators must also act to ensure sport is protected as a public good, transforming voluntary commitments into mandatory obligations with meaningful enforcement mechanisms.

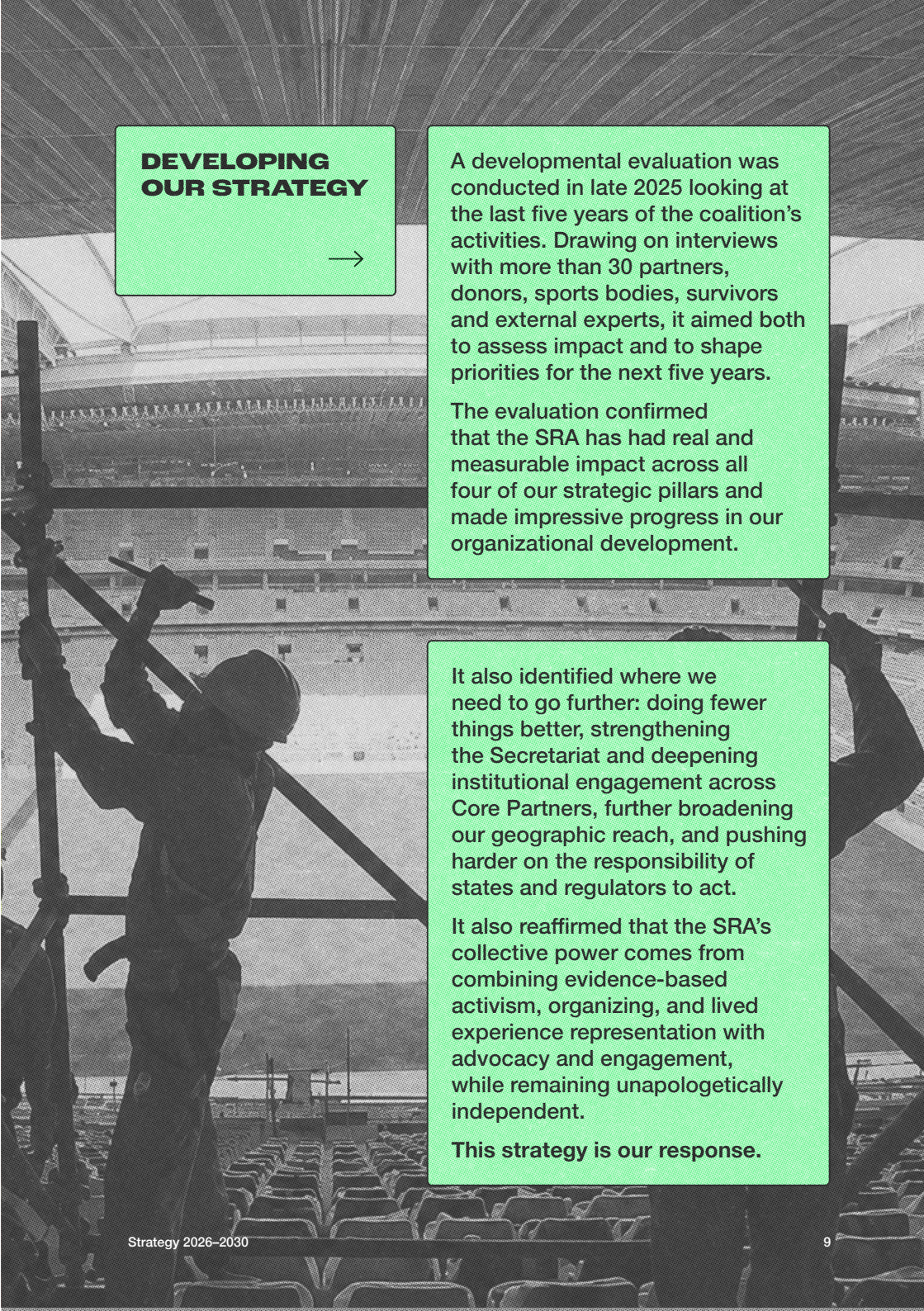
Facing these challenges, the SRA enters this period of strategic development from a position of genuine strength – an independent membership organisation with diversified funding and a strong reputation, earned through evidence and action. With our Core and Strategic Partners, we have become a powerful, collective global voice. Our international survivor-led network of athletes,

the SRA Athletes Network for Safer Sport (Athletes Network), is now shaping the safe sport policies of the world's most powerful sporting institutions, as well as providing mutual support and emergency relief. As a result, sports bodies recognize us, survivors value us and partners trust us.

Our growing strength was built by exceptional people engaged in collective action, supported by partners who believe in the coalition and donors who have invested in its potential. This 2026-2030 Strategy sets out how we effectively use that strength in the next five years. In a world that is changing fast, it provides a framework rather than a fixed plan – one that values agility and the ability to seize opportunities when they arise – setting out who we are, what we believe, and what we will work together to achieve. What will not change is our conviction that sport belongs to people – to all of us – and our determination to make that true in both policy and practice.

"The SRA is where I turn for bold, independent voices willing to speak when others will not... It's the collective I turn to when others have failed to step up."

EXTERNAL PARTNER



DEVELOPING OUR STRATEGY



A developmental evaluation was conducted in late 2025 looking at the last five years of the coalition's activities. Drawing on interviews with more than 30 partners, donors, sports bodies, survivors and external experts, it aimed both to assess impact and to shape priorities for the next five years.

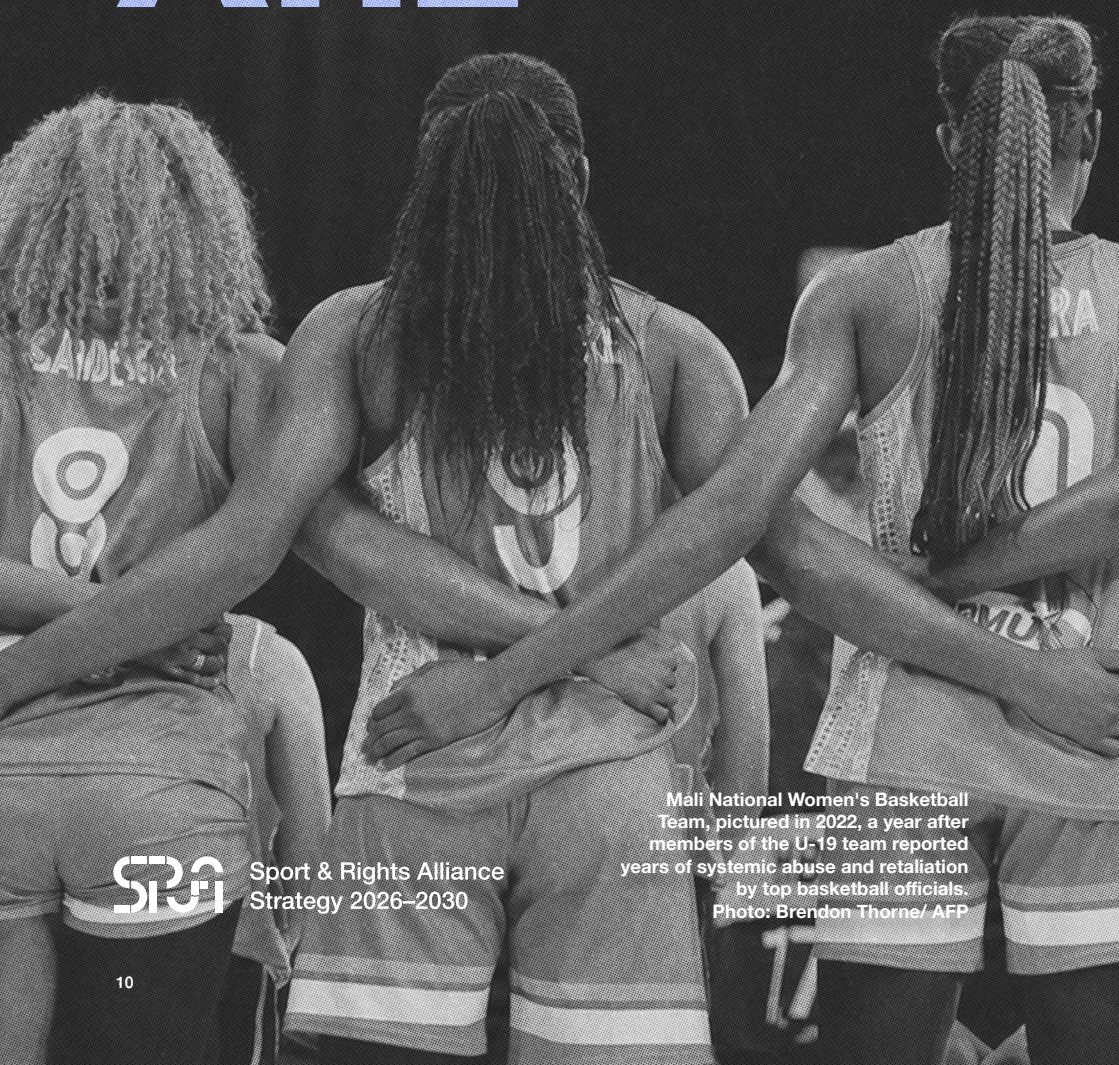
The evaluation confirmed that the SRA has had real and measurable impact across all four of our strategic pillars and made impressive progress in our organizational development.

It also identified where we need to go further: doing fewer things better, strengthening the Secretariat and deepening institutional engagement across Core Partners, further broadening our geographic reach, and pushing harder on the responsibility of states and regulators to act.

It also reaffirmed that the SRA's collective power comes from combining evidence-based activism, organizing, and lived experience representation with advocacy and engagement, while remaining unapologetically independent.

This strategy is our response.

WHO WE ARE



Sport & Rights Alliance
Strategy 2026–2030

Mali National Women's Basketball Team, pictured in 2022, a year after members of the U-19 team reported years of systemic abuse and retaliation by top basketball officials.
Photo: Brendon Thorne/ AFP

The Sport & Rights Alliance is an unprecedented global coalition of leading NGOs and trade unions working together to embed human rights and anti-corruption across world sport. We are united by a common conviction:



**SPORT
BELONGS
TO ALL
OF US.**

"Being part of the SRA helps us learn more about other issues... it allows us to be better human rights advocates and to think much more broadly."

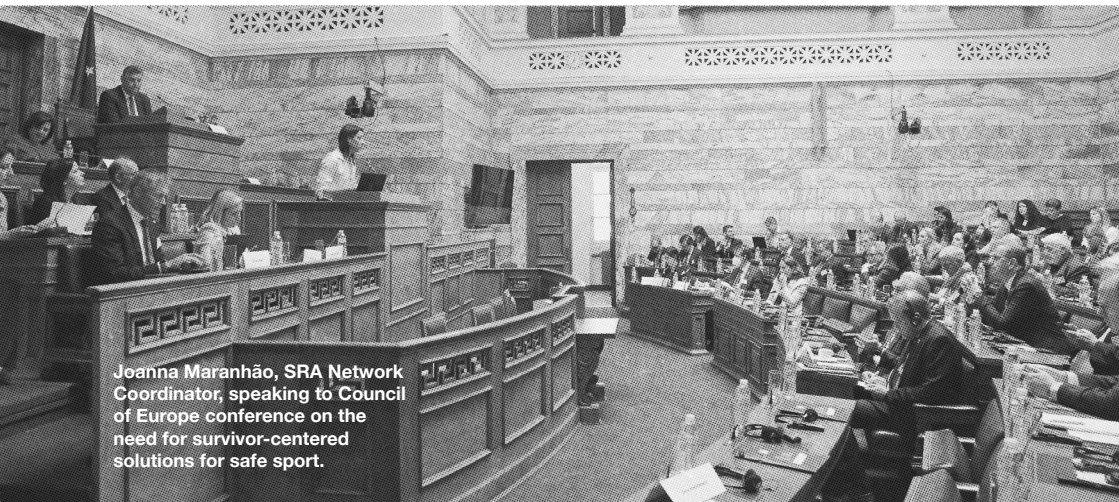
CORE PARTNER

OUR VISION

A world where sport is an authentic force for good – governed with democracy, transparency and respect for human rights, safe and inclusive of all athletes, workers, fans, journalists and communities, and accountable for its immense impact, resources and influence.

OUR MISSION

To harness the collective strength, expertise and experience of our partners and members to hold the institutions of global sport accountable – and to build a movement powerful enough to turn accountability into real change.



Joanna Maranhão, SRA Network Coordinator, speaking to Council of Europe conference on the need for survivor-centered solutions for safe sport.

WHAT MAKES US DISTINCTIVE

The SRA is not a think tank, consultancy or standard-setting body. **We are a global civil society coalition that uses evidence, experience, voice and representation to hold those with power to account and campaign for change.** We combine the credibility that comes from rigorous research and practice based on ethics of care with the power of the world's most respected human rights, labour, anti-corruption and safe sport organizations – uniting fans, athletes, workers, journalists, local communities and survivors under a single banner.

OUR VALUES

Our collective strength is built and sustained by how we work – with each other, with those we support, and with those we seek to change.



Independent We collaborate and engage constructively with sports bodies and states but never compromise our role as an advocate and watchdog.



Inclusive We work to ensure that those most affected by decisions in sport have a seat at the table – both inside the SRA and in the institutions we seek to change. Sport belongs to everyone, and so does the movement working to protect it.



Evidence-based We base our advocacy and campaigns on rigorous research and the experiences of people impacted by sport.



Survivor-centred We recognize survivors as experts in their own experiences and their voices as critical to the creation of meaningful solutions to end abuse in sport.



Trauma-informed We center our work on ethics of care, prioritizing agency, safety, wellbeing and our duty to respond to people's needs with dignity and respect.



Principled We stand in solidarity with people impacted by sport, and with each other – acting collectively, recognizing intersectionality, systems of power and oppression, and building a movement that is stronger than the sum of its parts.



Transformative We work toward structural change, not quick fixes, looking at systems and root causes, and measuring success by real improvements in people's lives.

**THE SRA
ATHLETES
NETWORK
FOR SAFER
SPORTS**



Our signature programme, the SRA Athletes Network for Safer Sports is an international network of people and organizations connected by their lived experience of abuse in sport. Established in March 2024, it is a safe space that leverages collective strengths to support healing, amplify survivor voices and drive systemic change to make sport safe for all. Guided by an Advisory Council of impacted athletes and allies, the Network brings together hundreds of members from every continent through capacity building workshops, collective campaigns, advocacy research, wellbeing and legal support, and access to an Emergency Fund.

**“I’ve worked with
survivor groups
around the world –
the Athletes Network
is one of the best.”**

EXTERNAL PARTNER

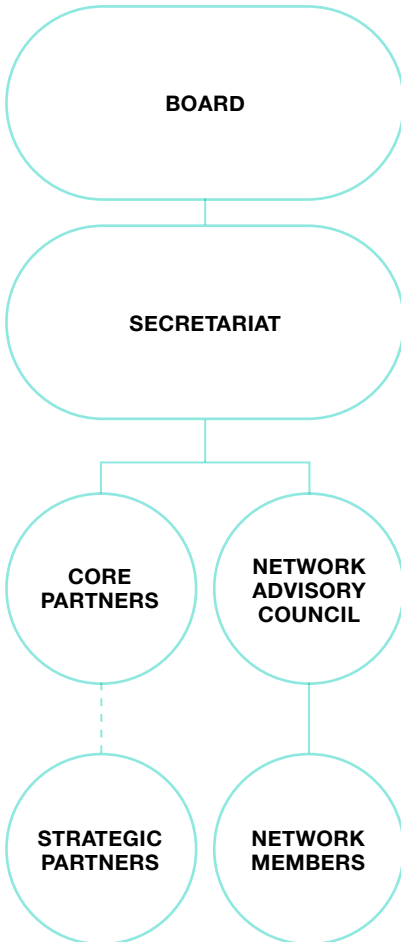
HOW WE WORK



Sport & Rights Alliance
Strategy 2026–2030

OUR STRUCTURE

The SRA's structure consists of six interconnected bodies, each with a distinct role: the Board, the Secretariat, the Core Partners, the Strategic Partners, the Network Advisory Council, and the Network Members.



The Board provides governance, operational and management oversight of the Secretariat, led by an independent Chair.

The Secretariat coordinates, manages and implements the strategy and daily operations, led by the Executive Director.

The Core Partners form the operational leadership of the coalition, collectively responsible for operation of the strategy and serving as 'Lead Partners' in areas of their thematic expertise or core mandate.

The Athletes Network Advisory Council serves as the primary decision-making body of the Athletes Network, providing overall guidance and strategic direction.

The Network Members are athletes, allies and organizations connected by their lived experience of abuse in sport who participate in and/or help shape the Athletes Network.

The Strategic Partners are a broader set of allied organizations that are engaged in a specific dimension of the sport and human rights field but are not permanently involved in the SRA's work.

OUR ROLES

We work in three distinct but often overlapping ways, depending on where the SRA can add most value. In particular, we:



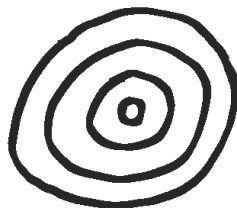
DRIVE

actions where the SRA Secretariat is best placed to own and direct an initiative in collaboration with Core Partners – where the Secretariat and coalition together can make something happen that would not otherwise happen.



ORGANIZE

actions where the value comes from bringing partners together around a common goal – aligning strategy, coordinating outputs and ensuring the coalition acts as a unified force, rather than a set of parallel efforts.



AMPLIFY

actions where a partner is leading work and the SRA can strengthen by lending its platform, networks and credibility – ensuring important work reaches further and hits harder than it would alone.

The prioritization of our work is also key. Our choices will always be informed by the severity of an issue, the opportunities for change, our added value compared to other actors, and the views of those impacted. To ensure choices are sufficiently resourced, we also operate a **‘Lead Partner Model’**, in which the SRA will engage in an issue only if at least one of its members are able to play a leading role and other partners can participate and offer solidarity and support, according to their priorities and expertise.

OUR ALLIES

The Sport & Rights Alliance is a central actor in a number of overlapping alliances and coalitions touching a range of human rights issues inside and outside sport.

For example, both the SRA and some of its Core Partners are members of the Responsible Sport Council of the Centre for Sport and Human Rights, a multi-stakeholder organization bringing together civil society organizations, trade unions, sport governing bodies, governments and sponsors. We are also a member of the Advisory Council of Safe Sport International, a global body dedicated to advancing safe sport through evidence, accountability and collaboration, and part of the Steering Committee of To Zero, a catalyst that brings together individuals, organizations and communities worldwide to end child sexual violence.

The SRA will also join and build coalitions around specific events, intersecting issues and opportunities. For example, we are one of the founding members of the Dignity 2026, a diverse coalition of national-level human rights groups, labour unions, fans and migrant rights groups in the US, Mexico and Canada around the 2026 FIFA Men's World Cup.

"If we want to fundamentally change the system in sport, there's power in numbers."

CORE PARTNER

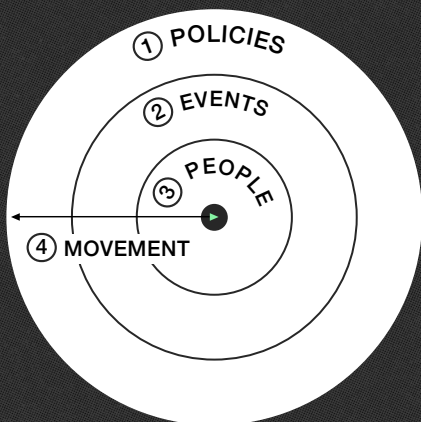


OUR THEORY OF CHANGE



Sport & Rights Alliance
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Kaiya McCullough, first U.S.
women's soccer player to take a
knee in support of Black Lives Matter.
Photo: Jaylynn Heffernan/UCLA



"The biggest advantage is that it's an alliance – it brings together the most prominent organisations in human rights and sport, and allows us to channel engagement with civil society through a single route."

**SPORT GOVERNING
BODY REPRESENTATIVE**

THE SRA BELIEVES SPORT CAN BE TRANSFORMED, FROM GRASS- ROOTS TO ELITE.

But we are clear-eyed about how change happens – when the cost of inaction becomes higher than the cost of acting, and when internal champions in the world of sport are empowered to act. Sport's global visibility is also itself a lever for change – an opportunity to shine a spotlight on the need for equity and human dignity right when the world is watching.

Sometimes reforms will succeed through collaboration and collective solutions. At other times it will require sustained pressure to generate reputational risk for our targets, legal exposure or regulatory intervention.

We organize our work to close the accountability gap in sport around four pillars: **Policies, Events, People** and **Movement**. In each pillar, we aim to achieve changes in both policy and practice, always aiming to shift the balance of power back towards the people involved in and impacted by sport.

POLICIES

1 CHANGE THE RULES



OUR OBJECTIVE

Sport governing bodies embed human rights, good governance and integrity at the core of their operations and governance, with binding commitments, independent monitoring and meaningful remedy. Where voluntary commitments prove insufficient, states and regulators step in.

OUR AREAS OF FOCUS

The SRA's work on policies targets the institutions with the greatest power to shape human rights in and through global sport – institutions in which failure to act, or active backsliding, has the greatest consequences for people engaged in sport.

The policies and practices of the **IOC** remain a primary focus on at least four fronts. We will work to ensure that its Strategic Framework on Human Rights is both strengthened and put in practice, including through the criteria applied to choose future Olympic host cities; that its safe sport responsibilities are met and its commitments implemented; and that its new sex testing rules and bans on transgender and intersex athletes are challenged, not replicated and are ultimately overturned. We will also work to ensure athletes' rights are respected, including in terms of gender equity, livelihoods, health and safety, freedom of association and collective bargaining.

We will press **FIFA** to update and strengthen its human rights policies, working to ensure they are more centrally embedded in its governance and operations and holding FIFA accountable for implementation – on workers' rights, safeguarding, players' rights and the preparation and delivery of its major tournaments. We will advocate for **UEFA** to establish and implement an organizational human rights policy and grievance mechanism that apply across its operations and bidding processes.

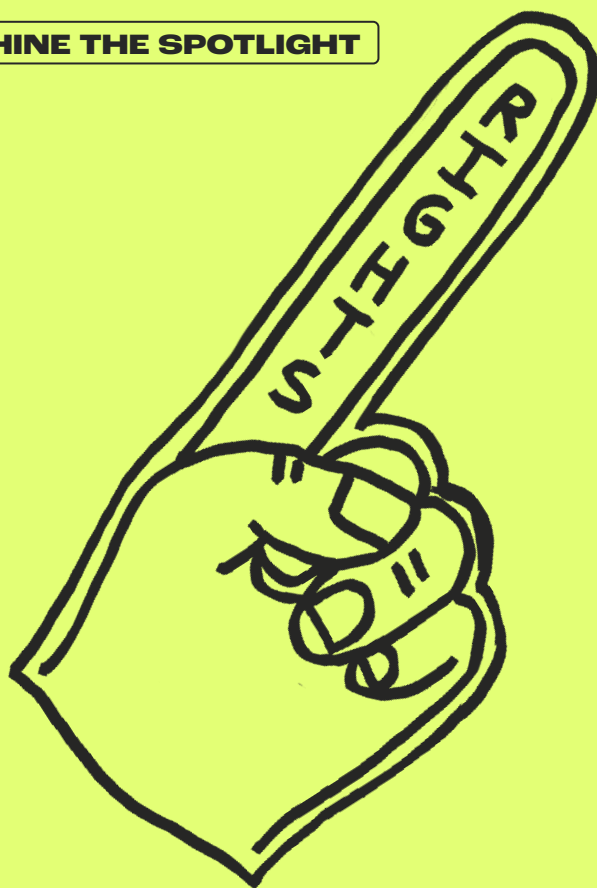
On **safe sport policies**, major priorities include the development and adoption by UNESCO Member States of strong, survivor-led Global Policy Standards for Inclusive, Equitable and Safe Sport and Physical Education, which will be presented for endorsement during UNESCO's 8th International Conference of Sports Ministers (MINEPS VIII) in 2027. We will also work to influence the IOC's International Safe Sport Framework and other bodies' safe sport and safeguarding policies.

Finally, we will explore options to strengthen **legal and regulatory accountability** for sport governing bodies, pursuing feasible routes to ensure that the institutions of global sport cannot simply ignore their human rights obligations.

EVENTS

2

SHINE THE SPOTLIGHT



OUR OBJECTIVE

Mega sporting events are awarded, planned and delivered in full compliance with human and labour rights standards, with genuine protections for workers, athletes, journalists, fans and host communities.

OUR AREAS OF FOCUS

We will use both a series of mega sporting events and tournament bidding processes to shine a spotlight on threats to human rights and drive change.

In particular, the SRA will campaign to ‘Keep the World in the World Cup’ in relation to the **2026 FIFA Men’s World Cup** being hosted in Canada, Mexico and the USA, advocate for safe and equitable sport for women and children as a legacy of the **2027 FIFA Women’s World Cup** in Brazil and promote real living wages for workers delivering the **2028 UEFA Men’s European Championships** in UK and Ireland. For the **2028 Summer Olympics** in Los Angeles, we will build on the work done towards the 2026 FIFA World Cup, calling for an end to abusive immigration enforcement, challenging restrictions on freedom of expression and assembly, and defending the rights of people experiencing homelessness.

For other events within the strategy period, including the **2029 UEFA Women’s European Championships** in Germany and the **2030 FIFA Men’s World Cup** in Morocco, Portugal and Spain, specific campaign priorities will be developed in partnership with Core Partners as each event approaches. The SRA and Core Partners will also continue their ongoing campaigning and advocacy to improve human rights, including labour rights, protections in Saudi Arabia in the build-up to the **2034 FIFA Men’s World Cup**.

Building on work at the 2024 and 2025 EUROs, the SRA will work with FSE and fan groups to monitor human rights at major football events — identifying discrimination and gender-based violence, evaluating rapid response and grievance mechanisms, and using that evidence to drive stronger policy.

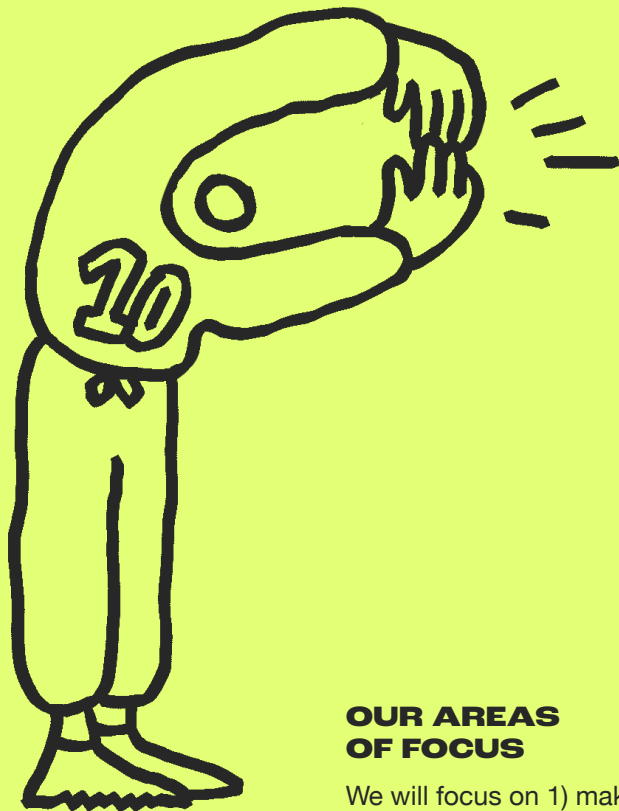
The five-year strategic period is also likely to contain a number of bidding processes for mega-sporting events, most notably for the **2036 Summer Olympics**. The SRA will work to scrutinize the human rights record of bidding countries and advocate for reforms and safeguards to protect and promote rights.

For each tournament we will always seek to strengthen the policies and practices related to safe sport.

PEOPLE

3

STAND WITH PEOPLE



OUR OBJECTIVE

The people most affected by sport have their rights respected and protected, their voices heard, and access to remedy when those rights are violated.

OUR AREAS OF FOCUS

We will focus on 1) making sport safe from harassment, abuse and labour exploitation; 2) defending sport's diversity and inclusion; 3) protecting people who speak up for human rights; and 4) supporting all women and girls' right to play. The SRA's Athletes Network sits at the heart of this pillar and cuts across all four of its strands.

Over the next five years we will continue to respond to individual cases where the SRA can add clear value and where Core Partners are able to support. Cases will be assessed prioritizing historically marginalized groups, level of urgency, risk of escalation and opportunities for systemic impact.

“Knowing that the SRA has that leverage to get somebody with lived experience in the room is monumental.”

**ADVISORY COUNCIL
MEMBER**

Supporting survivors and making sport safe

We will continue to strengthen the Athletes Network as a space for people impacted by abuse in sport to pursue collective healing, learning, voice and accountability. Rigorous advocacy research and collective campaigns will ensure the world of sport binds to mandatory safeguarding regulations. Direct support will come through strategic individual cases and our dedicated Emergency Fund. Athlete survivors will be equipped with practical wellbeing resources through online toolkits and capacity-sharing workshops, and better able to report abuse and seek justice through access to a new, trauma-informed legal aid hub. Across all of this, we will work to strengthen commitments to ethics of care within and beyond the SRA.

Defending sports’ diversity and inclusion

Inclusion and diversity in sport are facing coordinated and escalating attacks, reshaping the landscape for LGBTI athletes, women and others whose hard-won inclusion is now fragile. The IOC’s new policy, which reintroduces harmful sex testing for the women’s category and excludes transgender and intersex athletes from the women’s category, provides a framework that other sports bodies are likely to replicate, despite UN human rights experts saying that this violates fundamental rights.

The SRA will work to challenge discriminatory narratives and policies that exclude participation on grounds of gender identity, sexual orientation, race, religion, disability and other characteristics. Over the next five years we will work not only to hold the line in the face of these attacks, but to shift the narrative on athlete inclusion from transgender, gender-diverse and intersex athletes being a threat to sport, to one of belonging. By centering empathy, connection and intersectionality, we hope to strengthen public narrative change.

Protecting those speaking up for human rights in sports

Sport has long been governed as a closed world, resistant to accountability. Athletes who speak out – whether on gender and racial equality, LGBTI inclusion, labour rights, or their own experiences of abuse – face retaliation and serious personal and professional risk. Workers, journalists, human rights defenders, activists and whistleblowers are detained, harassed and targeted simply for doing their jobs or defending their rights. We will work to provide trauma-informed support to and campaign for individual cases of athletes, fans, workers, journalists and other whistleblowers who dare to organize and speak up for human rights and are targeted as a result. The SRA will work to protect the right of these human rights defenders to use their voice, organize and challenge rules and regulations designed to silence them.

Supporting all women and girls' right to participate in sport

Women and girls around the world continue to face harsh challenges, discrimination and violent threats just for playing the sport they love or attending sporting events. In some countries, such as Afghanistan, they face total bans on participation, while elsewhere they struggle against lack of funding, limited access to decent training facilities, inadequate spectator infrastructure, pay disparities and continuous incidents of harassment and abuse. Transgender and intersex athletes face severe discrimination and escalating attacks.

The SRA will continue its ongoing work to support the development and official recognition of the Afghan Women's National Football Team, as well as defend women and girls' right to choose to play sport with or without a hijab, and to participate safely in sport as players, spectators or supporters. The SRA is committed to centering the needs and expertise of the individuals facing these forms of abuse and discrimination in their pathways to remedy and healing.

**“They helped us speak internationally...
they helped make our voice heard...
The fact that people in the SRA are
athletes or have experience working with
grassroots organisations – they knew,
not just by theory but by experience.”**

MEMBER OF BASKET POUR TOUTES

MOVEMENT

4

BUILD THE MOVEMENT



OUR OBJECTIVE

The sport and human rights movement continues to grow, becoming stronger, more diverse and more sustainable. The SRA is an independent, resilient, and ever more global coalition that can increase its impact, while ensuring staff and organizational wellbeing and ethics of care.

OUR AREAS OF FOCUS

The SRA's ability to deliver on the other three pillars depends on the strength, resilience and reach of the coalition itself. We will work to grow and sustain that foundation across three areas: growing the movement, sustaining the organization, and raising our voice.

"The biggest thing is just knowing that there are other people in the world who are fighting for the things I am fighting for."

**ADVISORY COUNCIL
MEMBER**

Growing the movement

We will build stronger connections between Core Partners, Strategic Partners and Network Members – creating regular spaces for shared learning and exchange, and further deepening institutional engagement in the movement. We will further broaden our reach and representation by establishing new strategic partnerships, actively promoting membership in the Athletes Network and encouraging increasingly diversified Core Partner representation.

Sustaining the organization

We will strengthen the capacity of the Secretariat to manage and drive the growing number of initiatives and leverage partners' influence, including through staff wellbeing and holistic security. We will grow and diversify our funding base by monitoring and demonstrating our impact and working collaboratively with donors, while maintaining our independence. We will also develop and share wellbeing resources to support both the SRA and the wider movement.

Raising our voice

We will continue to expand our visibility and audience reach through reactive and proactive media work, engaging social media content and platforming the voices of athletes, fans, workers and other rights holders to shift public narratives, promote solidarity and drive action. We will continue to amplify and leverage the communications of our partners to maximize our reach and impact, and ensure our safeguarding and digital security protocols are updated and implemented.

"In sports, we can see change in our lifetime. That's what is different from other human rights areas – you can actually see decisions being taken, policies changing, mechanisms being put in place."

SECRETARIAT MEMBER

OUR IMPACT BY 2030



Sport & Rights Alliance
Strategy 2026-2030

We cannot fully control the behaviour of powerful institutions or the direction of global politics. What we can control is the quality, focus and collective force of our work. By 2030, we are committed to pursuing the following:



THE GOVERNANCE OF GLOBAL SPORT WILL BE MORE ACCOUNTABLE.

Sports bodies including the IOC, FIFA and UEFA will have updated or created new human rights frameworks, implementing them in practice. Human rights due diligence will be undertaken, effective remedy mechanisms available and collective bargaining agreements in place. The argument that states have obligations to regulate sport will increasingly be heard.



SURVIVORS ARE KEY VOICES IN SHAPING GLOBAL SPORT.

The Athletes Network will have grown in membership, influence and reach, and contributed directly to safeguarding frameworks at the IOC, FIFA and UNESCO. It will continue to be recognized as the leading survivor-led initiative in sport.



HARD-WON PROGRESS WILL BE DEFENDED.

We will have challenged the IOC's ban on transgender and intersex athletes, supported those affected, shifted narratives and made further rollback harder to achieve.

**We will track and report on
our progress transparently
– through annual reports,
a midterm review and a full
developmental evaluation
at its conclusion.**

**What we learn will shape
how we work and adapt in
a changing world.**

IV

THE PEOPLE OF SPORT WILL SEE THEIR LIVES CHANGE.

Workers will have stronger rights and protections grounded in international labour standards. the Afghan Women's National Football Team and other marginalized athletes will have their rights to play recognized and fulfilled. Fans will be listened to and have their rights respected. Survivors will have greater access to remedy and justice. We will have stood with people when it mattered.

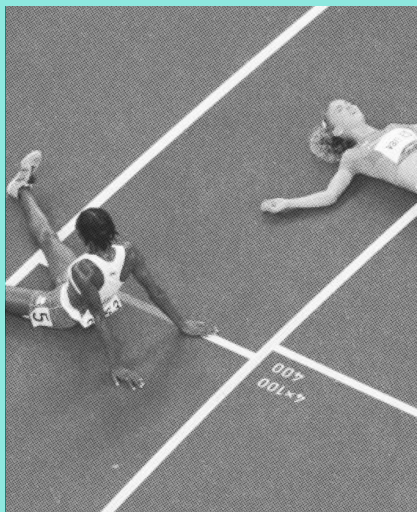
V

THE MOVEMENT WILL BE STRONGER, MORE DIVERSE, AND MORE INCLUSIVE.

The SRA will be ever more global, financially resilient and have the capacity to respond when opportunities arise. There will be more voices, with greater power, calling for human rights and good governance in and through sport.

MOVING AHEAD

The world we are working in is harder than it was. But we are stronger too – more connected, more experienced, and more determined. By 2030, we will have built on that strength - standing with survivors, defending rights, and proving, again, that sport belongs to all of us. **Because sport moves the world. And so do we.**



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Sport & Rights Alliance

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